Analysis of the Secondary Sales Market for Tickets for Sporting, Cultural and other Events

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TABLE OF CONTENTS

1 INTRODUCTION .................................................................................................................. 2
   Background ......................................................................................................................... 2
   Select Committee report and Government response ....................................................... 3
   Terms of reference for present study ............................................................................. 5

2 METHODOLOGY .............................................................................................................. 6
   Scope of study .................................................................................................................. 6
   Collecting evidence ......................................................................................................... 7

3 THEORY ............................................................................................................................. 8
   Introduction ...................................................................................................................... 8
   The key players involved ............................................................................................... 8
   The economic rationale of tickets re-sale activity ........................................................... 8
   The functioning of the market ....................................................................................... 9
   Welfare analysis ............................................................................................................ 12

4 SCALE AND CHARACTERISTICS OF THE SECONDARY TICKET
   MARKET .......................................................................................................................... 14
   Introduction ..................................................................................................................... 14
   Interviews: process ......................................................................................................... 16
   Interview results: general discussion ............................................................................. 19
   Overview of Market Size and Mark-ups ........................................................................ 27

5 ISSUES MERITING FURTHER ANALYSIS ................................................................. 35

APPENDIX 1: LIST OF ORGANISATIONS CONTACTED ............................................. 37

APPENDIX 2: QUESTIONS ON WHICH INTERVIEWS WERE BASED ......................... 38

APPENDIX 3: SOME COMPANIES INVOLVED IN THE SECONDARY
   TICKET MARKET ........................................................................................................... 41
   Viagogo ......................................................................................................................... 41
   Seatwave ....................................................................................................................... 42
   Get Me In! .................................................................................................................... 43
   Gumtree ....................................................................................................................... 44
   eBay ............................................................................................................................. 45

APPENDIX 4: WELFARE ANALYSIS ............................................................................. 47

APPENDIX 5: SECONDARY SALES FOR READING / LEEDS
   FESTIVALS 2009 ........................................................................................................... 53
1 INTRODUCTION

Background

1.1 This report has been prepared by Europe Economics for the Department of Culture, Media and Sport (DCMS). Its purpose is to develop a better understanding of the structure and scale of the UK ticketing industry, with particular reference to secondary ticketing.

1.2 Secondary ticketing has become a more prominent issue in recent years, partly as a result of the increasing importance of the Internet as a distribution channel and the development of numerous websites which act as platforms for ticket exchanges, and partly as a result of the increased commercial importance of “live” events.

1.3 The existence of a secondary market for tickets has both advantages and disadvantages for consumers, for example:

Table 1.1: Some advantages and disadvantages of secondary ticket markets

<table>
<thead>
<tr>
<th>Potential advantages</th>
<th>Potential disadvantages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enables customers to sell ticket if unable to attend, or</td>
<td>Some customers may pay higher prices</td>
</tr>
<tr>
<td>if their plans change</td>
<td></td>
</tr>
<tr>
<td>Enables customers to purchase ticket after release date</td>
<td>Risk of purchasing forged tickets</td>
</tr>
<tr>
<td>Job creation in re-selling agencies and platforms</td>
<td>Risk of purchasing from fraudulent or illegal reseller</td>
</tr>
</tbody>
</table>

1.4 Noting the advantages for consumers, the DCMS has stated that it does not wish to legislate further against secondary ticket retailing. However, the Government might need to intervene or provide guidance so as to ensure that consumers are reasonably protected. To this end, the following strands of work have been pursued:

(a) **Research to identify how best to protect consumers’ valid interests in a free market** — Such work includes a report by the Office of Fair Trading (OFT) in 2005, the 2007 Culture, Media and Sport Select Committee Report on Ticket Touting and the Government response, leading to the 2009 consultation on Ticketing and Ticket Touting and to the present research.

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1 Europe Economics is an independent economics consultancy. Information about Europe Economics is available on www.europe-economics.com

2 There is already legislation against re-selling tickets to football matches and tickets to the 2012 Olympic Games.
Introduction

(b) **Consumer education** — An example of attempts at consumer education is that in February 2009 Consumer Direct published advice on how to purchase tickets safely online, and the OFT has recently launched its own campaign with a similar objective. ³

(c) **Tackling those operating illegally** — The Department for Business, Innovation and Skills (BIS) has responsibility for tackling unfair and illegal practices in the secondary ticketing industry and has enforced closure of a number of secondary retailers. The police and other authorities also take action where appropriate against fraudulent sales, illegal street selling, etc.

Select Committee report and Government response

1.5 In February 2007 the then Secretary of State for Culture, Media and Sport stated:

“Exploitation and excessive profiteering by touts puts tickets out of the reach of real fans – it is a corrosive force in entertainment. We are determined to protect consumers against this”. ⁴

1.6 On 1 May 2007 the House of Commons Select Committee on Culture, Media and Sport announced an inquiry into issues including the underlying causes of ticket touting and its impact on performers, promoters and the public; whether re-sale should be permitted; and the merits of new approaches by ticket agents attempting to prevent ticket transfer. The Committee received over 40 written submissions about one third of which came from organisers of events and one third from bodies involved in the ticket market. Oral evidence was heard from promoters of events; primary ticket agents and organisations involved in the secondary market; and from the DCMS, the DTI and the OFT.

1.7 The Select Committee found that views on secondary ticket market varied widely and were sometimes expressed in strong terms, with some regarding it as a scourge which threatened the very future of the industries on which it fed and others seeing it as a valuable service providing tickets to fans desperate to attend oversubscribed events or those who found themselves unable to use tickets to recover at least some of the cost.

1.8 It noted that the secondary market was by no means a new phenomenon but that it had been transformed and expanded by the growth of the Internet.

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³ The OFT has recently launched its ‘Just Tick It’ campaign warning consumers about fraudulent ticket websites http://www.oft.gov.uk/news/press/2009/112-09

According to an online survey of 3,000 UK consumers one in five people knows someone who has bought tickets to a music, sport or theatre event from a scam ticket website, and one in twelve ticket buyers admits to having been caught out by scam ticket websites, with 80 per cent of those having fallen victim in the last year, and victims lost an average of £80 each.

When asked the top three reasons for using scam websites, respondents said they were desperate to get hold of tickets for an event (44 per cent), others were taken in by the excitement of finding tickets they wanted online (40 per cent), whilst others were tricked by the legitimate and professional appearance of the websites (32 per cent).

According to the survey, men are twice as likely to be tricked by such scams as women. And when it comes to reporting the scam, it appears people too often shy away from the problem with one in five admitting (20 per cent) they did not report it.

⁴ The Rt Hon Tessa Jowell MP “Tougher protections for ticket buyers” DCMS press notice 022/07
1.9 Various ways were noted in which consumers could either benefit from or be harmed by ticket sales. Benefits to consumers include offering them the convenience of buying tickets at a time which best suited them; and the protection and security of trusted sellers rather than underground sources which would be the alternative. Ways in which consumers and industries could be harmed included consumers being provided with inadequate information and protection and by tainting the image of events and their organisers.

1.10 The Select Committee objected to instances where tickets distributed free of charge, for example for charity events, were being sold on the secondary market, and urged secondary sellers not to list such tickets. The Committee considered more generally that the situation whereby large profits could be made on the secondary market with no benefit to the organisers or owners of the primary rights was unfair and needed to be addressed. However, it shared the view of the Government that a voluntary solution was preferable to statutory regulation and that intervention by Government should be considered only as a last resort.  

1.11 The Select Committee accordingly welcomed the initiative of the Music Managers Forum to seek agreement for a voluntary scheme under which sellers of tickets in the secondary market would pay a proportion of the profit to the original organisers. This money would then be shared between organisers of events and artistes, in the same way as the original amount paid. In return the organisers would recognise the legitimacy of the secondary seller. The Committee believed that a scheme of that type would offer the best chance of meeting the concerns of event organisers while still allowing the unfettered operation of the secondary market, and strongly encouraged its serious consideration.

1.12 The Government's response generally agreed with the Committee's approach and sought firm evidence on the nature and extent of any problems. The Government confirmed the view that resolution of any problems through voluntary action by the market participants was strongly preferred, with new regulation only to be considered as a last resort and only where there is clear evidence that it would be in the public interest. New regulation and the associated cost of enforcement were likely to impose greater burdens and restrictions of consumer choice than market-led solutions.

1.13 The Government was of the view that more could be done by event owners and promoters to ensure that a wider range of fans and supporters had a fair chance of getting tickets at source, and through putting in place acceptable controls over re-sale to ensure that tickets reached fans. It considered that some events were of such
significance to the nation that more specific action should be taken to ensure wider availability of tickets distributed and sold under agreed standards or principles.

1.14 It was decided to issue a public consultation on these issues.

Consultation exercise

1.15 The consultation period was 19 February to 15 May 2009 and the consultation document sought the views both of the main participants in the ticketing industry and of the public.

1.16 A variety of opinions were put forward with varying degrees and areas of emphasis. These views were necessarily, given the nature of the enquiry, mainly normative rather than positive. The implied size of the problem naturally varied as between primary and secondary sellers but there was no persuasive evidence outside a very limited number of events that the problem was likely to involve a high proportion of the total of tickets sold. Even as between individual primary sellers there were differences in the implied extent of the problem. Nowhere were estimates of numbers and values more than fragmentary.

Terms of reference for present study

1.17 Against this background, the objectives of the present study are to provide an objective analysis of the ticketing industry, with particular reference to secondary ticketing, and especially to:

(a) Provide a quantified analysis of the secondary ticketing market in the UK, including assessments of the scale of the market; the percentage of secondary sales, against the initial primary sale offer, for different kinds of event; the scale of mark-ups on tickets; the scale of losses incurred; and the nature of events that are more prone to secondary sales.

(b) Assess the changing relationships between primary sellers (including artists and performers) and events, secondary sellers and consumers.

(c) Review the possible relevance to the UK of the conclusions reached in a recent US study “The welfare effects of ticket re-sale” by Leslie and Sorensen, (2008).

(d) Identify issues meriting further analysis.

1.18 The time allowed for the study was initially limited to six weeks, later extended slightly to allow additional information to be obtained from some market participants.
2 METHODOLOGY

Scope of study

2.1 There are two main possible approaches to reviewing the market for ticket sales and re-sales. These are:

(a) Platform-based market definition: This would segment the market by distribution channel, e.g. auction websites, online face-value ticket exchanges, “for sale” advertisements in newspapers.

(b) Event-based market definition: This would consider the market for different types of event. Thus, for example, music tickets would be considered separately from theatre tickets, and different from other cultural, entertainment or sporting events.

2.2 In this research we followed the latter approach and considered the following two main types of event: in particular:

Sport

We took examples of events in soccer, rugby, cricket; and tennis.

Culture

We examined ticket sales for performances in West End Theatres, major concerts at the O₂ Arena, and some popular music festivals (Reading/ Leeds).

2.3 We focused mainly on the markets for secondary ticket sales (“re-sales”).

2.4 We briefly reviewed some economic theory relevant to the market for primary and secondary ticket sales (“primary” sales meaning sales by or on behalf of the event organisers or producers and “secondary” sales meaning sales by people or organisations that had purchased them from the primary seller). This review includes a discussion of the key players involved in the market; the economic rationale for ticket re-sale activity; the functioning of the market; and welfare analysis.

2.5 Our welfare analysis included a review of a recent paper discussing the US market “The welfare effects of ticket re-sale” by Leslie and Sorensen which sets out the potential forms of consumer detriment resulting from secondary ticket sales. This paper helped to provide a framework within which information relating to the UK could be analysed.

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Methodology

Collecting evidence

2.6 The responses to the public consultation in 2009 provided insight into issues of concern to stakeholders and are taken into account in what follows.

2.7 We also reviewed what little published information we could find on primary and secondary ticket sales, and read the terms and conditions offered by the main platforms currently (in August 2009) used for some secondary ticket sales. We also looked at the mark-ups achieved by sellers using these platforms in the 2009 Reading and Leeds Festivals.

2.8 We approached a number of major market participants for their insights into the primary and secondary sales markets, and gathered some data in relation to particular events. This was the most important source of evidence although, in the event, the amount of precise information that was provided or, indeed, could be provided, was very limited. The list of stakeholders approached and a description of the information sought are set out in Appendices 1 and 2.

2.9 The results of the desk research and data obtained from market participants were drawn together to provide an assessment of the scale and characteristics of the secondary ticket market, and some issues meriting further analysis were noted.
3 THEORY

Introduction

3.1 This section and Appendix 4 briefly outline the theoretical framework within which the tickets sale and re-sale activity can be analysed. This section consists of four parts:

(a) The types of key player involved

(b) The economic rationale for the existence of the secondary market

(c) The functioning of the market

(d) Welfare analysis.

The key players involved

3.2 The key players involved are:

(a) **Producers and agencies acting on their behalf**: These organisations are responsible for the sales in the primary market. The distinction between producers and agencies selling on their behalf is important because while the former are typically responsible for determining ticket pricing strategies, the involvement of the latter is usually limited to providing additional points of sale and handling the practicalities of selling tickets on behalf of producers in return for fees.

(b) **Consumers**: The consumers' role in the secondary market is twofold because besides purchasing tickets consumers can also resell them, e.g. in case of a schedule conflict or change of plan that means that they no longer wish to attend events for which tickets have already been bought.

(c) **Professional resellers**: professional resellers purchase tickets in the primary market with the aim of re-selling them at a profit.

(d) **Intermediaries (or facilitators)**: intermediaries facilitate and stimulate re-sale activity by matching buyers and sellers and reducing transaction costs. Examples of this type of intermediary are Internet platforms such as eBay and Seatwave.

The economic rationale of tickets re-sale activity

3.3 The fact that some buyers are willing to purchase tickets in the secondary market (possibly paying more than the face value) implies the existence of trade gains that the primary market was not able to clear. Similarly, primary sellers may use the secondary channels to dispose of tickets below face value in cases where there is an over-supply of tickets in the primary market. Therefore, from economic viewpoint, the existence of a re-sale market is in principle likely to improve welfare as it solves inefficiencies and frictions in the primary market.
3.4 The empirical economic literature\(^9\) suggests that the main determinants of tickets re-sale activity are the following.

(a) **Under-pricing in the primary market:** There are a number of reasons why tickets in the primary markets might be under-priced, including the following:

- Live events (e.g. concerts) are complements of other goods (e.g. records, merchandising etc.) and producers might wish to maximise the numbers of event tickets sold so as to increase profits by selling complementary goods.

- The producer’s goal might be that of maximising the long-run profits rather than the one-shot profit for a single event. When this is the case under-pricing at each event may be optimal if it fosters customers’ loyalty and helps to guarantee a stream of future revenues.

- The artists’ or performers’ primary objective might be that of performing to a full house.

- Those organising events might deliberately intend to transfer a significant portion of the value of attending the event to end users (e.g. to help “genuine fans”).

(b) **Coarse pricing:** Tickets sold in the primary market are typically sold at very few price ranges that do not match the degree of variety in seats’ quality.

(c) **Schedule conflicts or changes in plan:** conflicts that prevent consumers from attending events for which tickets have already been bought increase the extent of re-sale activity, or changes in circumstance that lead to a change in plan (e.g. the team one supports is eliminated in the early stages of a competition, or the star falls sick).

(d) **Transaction costs:** for some type of events the sales of tickets in the primary market is associated with high transaction costs (e.g. standing in a queue for long hours). In these situations, consumers may decide that the transactions costs in the secondary market are likely to be lower.

3.5 Other important determinants of re-sale activity in the UK are represented by legislation that might limit significantly the existence of a secondary market (football; the Olympics) or by policies followed by the event organiser designed to make re-sale difficult or impossible.

**The functioning of the market**

3.6 Of the market characteristics that affect the functioning of the secondary sales market the most important are:

(a) The relationship between the primary and secondary market, and

(b) The functioning of intermediary platforms.

Relationship between primary and secondary market

3.7 There are a number of factors regarding the relationship between the primary and the secondary market that are important as they have a more or less direct influence on secondary sales. These include:

(a) *The use of ticket agents or other intermediaries by primary sellers.* Primary sellers may distribute tickets through intermediaries in two different ways:

- In the first case the agents’ primary task is that of distributing tickets on behalf of the primary seller who retains the ownership of the tickets. In these instances agents are typically remunerated through a commission which depends on the number of tickets sold and/or the value of the tickets. This type of contractual relationship is referred to as a regulated principal-agency contract.

- In the second case the intermediaries purchase tickets from primary sellers and their profits depend on their ability to resell them at a price which is higher than face value. In this situation, and differently from a standard principal-agency contract, those purchasing have the freedom to charge any re-sale price and bear the risk associated with the possibility of remaining with unsold tickets. While the former case does not imply a re-sale activity the second does, as the ownership over tickets is transferred from the primary seller to the purchasers who, in turns, became secondary sellers. (Where tickets are bought on a “sale or return” basis, this may more closely resemble an agency contract.)

(b) *Extent of leakages in the primary market.* To some extent primary sellers are able to monitor and/or limit the behaviour of primary buyers. One example is limits imposed by primary sellers on the number of tickets that can be purchased by a single person. Such limits have the goal of decreasing the incentive to purchase large amounts of tickets with the purpose of re-selling them at a margin.

(c) *Existence of agreements between primary and secondary sellers.* Primary sellers may facilitate and at the same time partially control the re-sale activity through explicit revenue-sharing agreements. A limiting example of ties between primary and secondary sellers is a situation in which the primary seller owns a secondary seller.

The functioning of Internet platforms

3.8 Since a lot of re-sale activity is conducted on intermediary platforms, the specific way in which these platforms work is relevant in understanding the secondary sales market. We refer to Appendix 3 for a description of the functioning of the primary Internet platforms,
and limit our discussion here to those dimensions that are most relevant from the purposes of this section.

(a) **Pricing mechanism.** Different Internet platforms use a number of pricing mechanisms to clear the market. The most common are:

- **Fixed price:** the seller sets a price and the transaction takes place at that price only if there is a buyer willing to buy at that determined price.

- **Declining price:** the seller selects both a start (higher) and an end (lower) price. The ticket will be first available for sale at the start price and, unless purchased, will decrease each day until the end price is reached on the date set by the seller. The Internet platform will reduce the price automatically as time passes.

- **Auction:** the most common type of auction used by platform is the so-called English auctions (also known as open ascending price auction). In an English auction the seller set a starting price and buyers offer subsequent higher bids that are observable by all buyers (typically only the highest current bid publicly displayed). The transaction takes place at the highest bid price.

(b) **Limits imposed on sellers.** Internet platforms may impose different limitations on sellers such as:

- Limiting the number of tickets that can be sold for a given even by a single seller.

- Requiring sellers not to post their tickets for sale in other marketplaces.

- Limiting forms of tying and bundling, i.e. situations in which tickets are sold only in bundles or are tied for sale to other products.

(c) **Information available to buyers.** The extent of information available to buyers upon which to base their decision of whether or not to purchase a ticket is crucial. Particularly important information concerns:

- The characteristic of the ticket, e.g. the seat number or section of the venue.

- Ticket availability, e.g. whether other ticket for the same events are still available for sale on the platform and, in case they are, how many.

- The reasons why a seller is posting a ticket for sale.

Internet platforms may or may not provide this type of information.

(d) **Guarantees available to buyers:** The main risk to buyers purchasing tickets on Internet platforms are the following:
Theory

- Fake or non-existent tickets. Since the dispatch of tickets to the purchaser takes place only after an online payment has been made, buyers run the risk of paying sellers that claim to have valid tickets while they do not.

- Delayed dispatch. Buyers may receive the tickets after the event has occurred.

- No or limited right of reimbursement in case an event is cancelled. Buyers may not be reimbursed if the event is cancelled, or may be reimbursed only for the face value of the tickets even though the ticket was purchased above face value.

3.9 Internet platforms adopt different mechanisms to protect buyers from different types of risk. Some examples are:

(a) formal guarantees to refund the monies that purchasers have paid in full if the event is cancelled,

(b) displaying a receipt confirmation tag next to on-line sellers in order to ensure that the seller owns the ticket,

(c) requiring the seller to ship the tickets no later than a predetermined number of days before the event.

3.10 Other platforms use a general reputational mechanism by assigning a rating to sellers indicating to what extent sellers have a history of delivering what was promised.

Welfare analysis

3.11 In order to understand the welfare implications of secondary sales it is important to first clarify the distinction that economists make between efficiency and distributive effects.

3.12 The maximisation of social welfare relies typically on efficiency arguments, i.e. social welfare is maximised when all potential trade gains are realised, irrespective of the way in which these are distributed across the different players involved. From this viewpoint, a secondary market provides a second chance for market clearing and therefore its impact on social welfare is likely to be positive. In general a sale from a willing seller to a willing purchaser will improve the wellbeing of both, and this is true irrespective of the price at which the transaction takes place.

3.13 When tickets are sold below face value in the secondary market the advantage to the purchaser is obvious, and a surplus to the seller also occurs either because the seller is a household with a schedule conflict or change in plan (who consequently recovers part of the purchasing cost) or because in this way the seller mitigates an excess supply of tickets.

3.14 Where tickets are sold above face value a seller receives a surplus equal to the mark-up. Someone buying the ticket for a higher price than other purchasers may wish that he or she had been able to buy at the lower original price; however, this does not mean that he
or she is any worse off – if the purchase at the higher price had not been expected to generate consumer surplus, it would not have taken place. Wishing one had obtained a better bargain is understandable but does not represent a consumer detriment.

3.15 Economic theory also tells us that where there is a potential willing and well-informed trade – therefore, beneficial to both buyer and seller – there may be a role for an intermediary, bringing the two together and facilitating the transaction. The economic function of intermediaries is particularly valuable when direct transactions (i.e. transactions in which buyers and sellers deal directly) would have high transaction costs. In the context of ticket re-sale, transaction costs are represented e.g. by time needed to find a potential trading partner, or by the resources needed to obtain information on the price generally charged in the secondary market. These types of costs may be dramatically reduced by intermediaries such as Internet platforms which earn a margin for performing such a useful function. Sellers and buyers using intermediaries have no valid grounds to object to the intermediary earning an income. Moreover, since buyers and sellers have always the option of trading directly — without the use of an intermediary — even a situation in which they were faced with a monopolist intermediary is beneficial to all concerned.

3.16 Although a sale by a willing seller to a willing and well-informed purchaser is in general in the valid interests of both, there are two potentially negative effects that may be associated with secondary ticket sales:

(a) The markets in which sales are made may themselves have some adverse characteristics. For example, surreptitious sales in pubs and clubs or sales over the Internet by unknown vendors may mean that purchasers are liable to be cheated in one way or another; or those attending an event may feel hassled by touts.

(b) Secondary sales may mean that event producers are unable to control the audiences in the way they may quite reasonably wish. For example, those responsible for the long-term well-being of a sport may want to ensure that tickets are available for long term enthusiasts, e.g. members of the clubs, and be frustrated if significant numbers of tickets find their way into the secondary market.

3.17 The overall effects on welfare of secondary ticket sales depend on the balance between these positive and negative effects.

3.18 The welfare analysis is discussed more fully in Appendix 4, including a review of the conclusions reached in a recent study of the US ticket markets.
4 SCALE AND CHARACTERISTICS OF THE SECONDARY TICKET MARKET

Introduction

4.1 In 2007 about one third of men and 40 per cent of women aged 16 and over in England listed attending music/theatre concerts as an activity which they performed in their spare time. Even so, the numbers purchasing tickets in any given period are probably relatively small. The following chart shows the percentage of consumers surveyed by the OFT in 2004 who had bought a ticket for a certain event in a six month period, and indicates the relative sizes of audiences for different types of event.

Chart 4.1: Events tickets bought in a six month period in 2004

Source: OFT Report; Consumer survey study on ticket agents; Sample of 8,735; August 2004

4.2 Approximately half the tickets were sold over a month before the event taking place, whereas fewer than three per cent were purchased on the day before the event.

4.3 Table 4.1 gives official estimates of the turnover, number of enterprises and total employment figures of the recreational, cultural and sport sector. Turnover exceeded £100 billion in 2007.  

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11 It should, however, be noted that this is a very broad classification which includes many enterprises unconnected to ticketed events.
Table 4.1: Annual turnover, number of enterprises and numbers employed

<table>
<thead>
<tr>
<th>Standard Classification</th>
<th>Industrial Description</th>
<th>Year</th>
<th>Number of enterprises</th>
<th>Total turnover</th>
<th>Total employment during the year</th>
</tr>
</thead>
<tbody>
<tr>
<td>92</td>
<td>Recreational, cultural and sporting activities</td>
<td>2007</td>
<td>73,211</td>
<td>102,333</td>
<td>730</td>
</tr>
<tr>
<td>92.6</td>
<td>Sporting activities</td>
<td>2007</td>
<td>20,568</td>
<td>12,122</td>
<td>287</td>
</tr>
</tbody>
</table>

Source: ONS Annual Business Inquiry

4.4 By no means all the income generated by sporting and cultural events is through ticket sales. Advertising and merchandise sales also play an important part.

Main players in the primary ticket market

4.5 Apart from the organisers of events the main primary ticket seller is Ticketmaster with around 50 per cent of the market share for ticket agents (trade estimate). Other primary ticket sellers active in the market include Ticketline, Tickets.com, Seetickets, Lastminute.com; and Ticket web.

Reselling facilitators and pricing formats used

4.6 The main platform providers in the secondary ticket market are: Viagogo; Seatwave; Get me in!; Gumtree; and eBay.

4.7 The main pricing formats used by each are listed in the following table:

Table 4.2: Pricing formats in the secondary ticket market

<table>
<thead>
<tr>
<th>Platform Provider</th>
<th>Pricing formats</th>
</tr>
</thead>
<tbody>
<tr>
<td>Viagogo</td>
<td>Fixed price; declining price; auction</td>
</tr>
<tr>
<td>Seatwave</td>
<td>Fixed price</td>
</tr>
<tr>
<td>Get Me In!</td>
<td>Fixed price</td>
</tr>
<tr>
<td>Gumtree</td>
<td>Fixed price</td>
</tr>
<tr>
<td>eBay</td>
<td>Fixed price; auction</td>
</tr>
</tbody>
</table>

Source: Europe Economics

4.8 Under Viagogo’s declining price arrangement sellers select both a start and end price for their tickets. The tickets first appear at the start price and, unless they are purchased, the price decreases each day until the end price is reached on the date of the seller’s choice. The tickets could sell at any price between the start price and the end price.

4.9 The terms and conditions for buyers and sellers vary from platform to platform. Typically sellers are charged a percentage of the realized price (usually around 10-20 per cent).
Sometimes there is an additional fee for listing tickets. Buyers may also have to pay a booking or service fee (usually around 10 per cent) for each ticket purchased.

4.10 The guarantees given to buyers also vary. Some sellers such as Viagogo do not pass payments on to sellers until after the successful delivery of tickets. If an event is cancelled Viagogo normally refunds the monies that the purchasers have paid in full. Seatwave will reimburse total ticket price paid including itemized postage and service fees on the occurrence of a number of events including cancellation of the event by the artist/promoter, and a variety of other events including illness, accidental injury or death of the ticket holder or if there are traffic jams of over three hours which result in delay arriving at the event.

4.11 Generally, the greater the fees charged to buyers and sellers, the higher the level of protection given to consumers in the event of problems. Thus Gumtree does not charge anything for placing an advertisement but also does not offer any sort of buyer protection/payment programs and is unable to get involved in the private transactions between buyer and seller.

4.12 More information on the terms and conditions of buying and selling via these platforms is given in Appendix 3.

Interviews: process

4.13 Publicly available data about the secondary market are fragmented and incomplete. In order to complement this information and to provide some qualitative understanding of the way in which the market works a programme of interviews was arranged with stakeholders in the industry. These interviews were conducted over the period from 11 August to 10 September 2009.12

Respondents

4.14 Those who responded can be classified as follows:

(a) Trade Association
   - Society of Ticket Agents and Retailers

(b) Primary Selling Agents
   - Ticket Master
   - Delfont Mackintosh

12 See Appendix 1 for a list of those invited to participate.
(c) **Primary Sellers – Sport**
- All England Lawn Tennis and Croquet Association
- England and Wales Cricket Board
- Football Association and Wembley National Arena
- Arsenal Football Club

(d) **Primary Sellers – Music**
- Festival Republic
- O2 Arena

(e) **Others**
- Commercial Protection Unit, O2 Arena

(f) **Re-selling facilitators**
- e-Bay
- Seatwave
- Viagogo

**Purpose**

4.15 Participants in the programme were all familiar with the history of the DCMS enquiry. They were sent a detailed questionnaire a copy of which is attached at Appendix 2. Three of the participants were interviewed on the telephone and the rest were seen face to face. The questionnaire, as is evident, sought very detailed information by event. It asked for help in identifying, by nature of event:

(a) the size of the market for secondary ticket sales,

(b) secondary sales channels,

(c) the size of the market for secondary sales of over the Internet,

(d) sources of tickets for re-sale,

(e) the nature of consumer detriment, and

(f) the nature of the linkages between the primary and secondary markets.
Quality of response

4.16 Not all respondents were able to provide written data, and the data that participants were able to submit were much less detailed than the questionnaire requested. Nonetheless the questionnaire is attached as Appendix 2 as that was the framework within which interviews were conducted.

4.17 The difficulties of respondents in answering the questions are unsurprising. Much of the information is simply not measured and can only be estimated, at best. Even a rudimentary understanding of the secondary market reveals that its structures are secretive, complex and constantly varying. Even within a sector, outcomes will be different for comparable events, and these outcomes will also vary with the time of year. Matters are further complicated by the fact that the determining factors and conditions vary very much from activity to activity.

4.18 It was explained to participants that it was understood that the information they were able to provide was likely to be incomplete but that, as experienced participants in the industry, any estimates that they could make would be of importance – even statements of ignorance and the identification of data that was in principle inaccessible would be of value.

4.19 Participants were offered whatever confidentiality and anonymity they required. It is clear that for some, especially the re-selling facilitators, at least part of the information discussed was commercially valuable. In this study information received directly from participants has been treated so as to avoid the risk of betraying confidential information or of causing embarrassment to any individual.

4.20 It follows from this that although the interviews and questionnaires provide valuable insights into various aspects of the industry, its economics and operations, and the data obtained were important in testing the hypotheses on which this study is based, any conclusions drawn from them have to be extensively qualified. The answers to questions were not provided in any very rigorous context, on the contrary, participants were invited, where they had no hard information, and that was frequently the case, to give their personal impressions about the size and nature of the phenomena that were being examined.

4.21 The conclusions given here therefore include some brave generalisations and some large assumptions and must be treated accordingly. For every generalisation more than one exception can always be found.

4.22 It should also be noted in assessing the statements made here that oral statements play a larger part in providing data than do written responses with a consequent further loss in the reliability of the information.
Interview results: general discussion

Economics, security and criminality

4.23 In discussion it was emphasised that this enquiry was not about the propriety or otherwise of secondary ticket selling, that its purpose was not in any sense to identify wrong-doing or to establish the desirability or otherwise of regulation and that its only concern was to try and provide a better empirical description and understanding of the legal market. Nonetheless, it was striking that none of those approached found it at all easy to separate factual description from issues of security and criminality. For every respondent economic and security issues were in at least some respect closely intertwined.

4.24 Difficulties in establishing facts are further compounded by the fact that although only the resale of football tickets is a criminal offence many primary sellers of music and sports tickets have made vehement objection to resale. Where possible they have applied sanctions to the resellers they have been able to identify. This casts a shadow over the whole activity and there are areas where what goes on is said to be, at best, of doubtful propriety. An unknown amount of resale is accompanied by conscious efforts to preserve its secrecy.

4.25 It is important to stress this point because it conditions the thinking of everyone involved. It is of course true that every organisation has its own axe to grind and every manager will have various policy considerations embedded in his approach to his commercial problems. This is not to be cynical. The effect of criminal elements on selling is a serious issue, whether or not it is as prevalent as some claim. Even practices that are merely dubious reflect on the rest of those whose activities are self-consciously transparent and whose commercial success depends on a reputation for honesty. For the ticketing industry regulation in the interest of eliminating what it may see as market imperfections is easily confused with regulation aimed at combating crime.

The underlying causes of re-selling

4.26 In the most general terms, as described in Section 3, re-selling may occur whenever tickets are sold in the primary market at some price other than the market clearing price.

4.27 In this respect respondents made a number of important and interesting points. Given the popular notion that re-selling is exclusively designed to capture the rent on an under-priced ticket it is important to note that re-selling will arise when the face value of a ticket is above its market price as well as below. One re-sale facilitator said that 50 per cent of tickets resold through the facilities that they provided were at or below face value.

4.28 Theatre going is the most popular of cultural activities but occupancy rates in West End theatres, for example, are normally less than 70 per cent. This leads to a pricing policy that involves the sale of a considerable number of tickets by primary sellers shortly before performance at below face value.
4.29 The key factor in reducing the size of the secondary market for theatre tickets is the ability of the producers to vary supply. A popular show may simply have an extended run. A flop will soon be closed. In some circumstances premia comparable with those in other sectors will sometimes be demanded in the secondary market but these occasions are in general less frequent than, for example, in sporting events that are unique and incapable of extension or reproduction.

4.30 It is more or less impossible to price tickets for any event so that the incentive for re-selling is entirely eliminated. At any event where there are seats then for any segment of those seats – however sophisticated the pricing differentiation – some seats will be more desirable than others. As soon as there is more than one person who is willing to pay a particular price for a particular seat a re-selling opportunity has been established. Observation will demonstrate the reluctance of some primary sellers adequately to establish rational pricing and of their unwillingness, for example, adequately to differentiate between the front and rear seats in the stalls of a theatre or among those with a better or poorer angle of view.

4.31 Some consumer interests escape capture by any normal pricing policy in the primary market. In the this year’s ICC Twenty20 tournament, for example, many followers of a particular national team bought tickets for every round of the tournament right up to the final. Given the speed with which tickets sell out, some of these tickets would have been obtained on the secondary market. At the same time these purchasers need to know that, should their team be knocked out, they could dispose of their tickets at any stage by re-selling. In the case of this year’s Twenty20 tournament, fans probably had to pay no more than a relatively modest premium in the secondary market if tickets were bought early in the tournament. Later on, followers of New Zealand, when their team was unexpectedly eliminated from the tournament and they consequently lost interest in the further run of play, were able to realise their tickets at a premium to face value and probably at no loss to themselves, even if the tickets were first bought on the secondary market.

4.32 Similarly, for some events, the value – and secondary sale price - of tickets will vary with the point in time at which they are offered for sale and with the fortunes of the game to which they provide entry. The re-sale price of tickets for the Fifth Test, for example, fluctuated over the progress of the Test. These variations in price would be difficult for a primary seller to identify or capture without adopting a radically different approach to pricing and selling from that which currently prevails.

4.33 The difficulty in accurately pricing tickets is therefore an inherent commercial hazard. Market clearing prices are not easily determinned ex ante. Over-pricing through a miscalculation about the attractiveness of an event or about its ability to continue to attract audiences is no less a commercial failure than under-pricing for the same reason. Bernouilli’s hypothesis also suggests that, given the higher value attached to avoiding loss as opposed to securing a gain, pricing policies will tend to settle on ticket face prices lower than the market clearing price. Discussion with respondents tended to confirm this. “[music] Producers are not greedy” said one respondent.
4.34 This tendency towards apparent under-pricing can also be the result of a conscious policy for good commercial reasons. It is rare for a producer to be in the position of attempting to maximise his profits from a single event. They will have in mind a number of factors. Apart from, perhaps, a desire to avoid the accusation of gouging the audience, producers will normally have concerns about the durability of the business. They need a satisfied audience that will return and not one made resentful by apparent exploitation. Producers feel the need to develop a performer’s career and see prices that are accessible to young people as an investment in the future of the sector. The top football clubs are impressively commercial operations with sophisticated pricing policies and tight control over ticket holders. Nevertheless they may believe that it is in their commercial interests to fulfil uneconomic commitments to long-standing members and to maintain queues of thousands of applicants for season tickets.

4.35 In the case of an organisation like the England and Wales Cricket Board a policy of under-pricing is an important part of their approach to the game. They are not a wholly profit-orientated enterprise and a very large part of their expenditure is devoted to encouraging the game at grass roots as well as higher levels. In the same spirit, they believe that they need to make reasonably priced tickets available to young people and other cricket fans for outstanding events in the calendar in the interests of developing and rewarding their interest in the game.

4.36 It is also the case that for some events that are thought to be of national importance the possibility of direct political pressure may lead the primary seller to be reluctant to price tickets at anywhere near what he knows to be the market-clearing rate.

Linkages between the primary and secondary markets

4.37 It will already be apparent that the way in which primary selling is managed is of direct importance to the way in which the re-sale market is established and developed. Fundamentally, given a popular event with excess demand, the policies of the primary seller with respect to pricing, allocation and control of re-sale will largely determine volume and pricing in the secondary market.

4.38 Primary sellers are not necessarily transparent in their disposition of tickets. In many cases the majority of primary market tickets do not change hands at the box office but are allocated to season ticket holders, corporate hospitality events, fan clubs, organisers, agents, players and producers. It has been known for a major event to be sold out within 90 seconds of the opening of the box office.

4.39 These practices necessarily restrict supply and thus increase the opportunities for enhanced premia on re-sale. As already noted, the way in which primary sellers allocate their tickets is not always transparent. Apart from the box office, for sports the most important allocations will include season ticket holders and corporate hospitality. These allocations may be very large. For the Rugby Union Six Nations Cup no tickets were available to the general public (as distinct from members of clubs) but even so 15 to 20
per cent of approximately 78,000 tickets are believed to have ended up in the secondary market.

4.40 At a Premier League football match 80 per cent of the seats may go to season ticket holders and for corporate hospitality packages while most of the remainder will be made available to supporters of the visiting teams.

4.41 The organisation of a musical event will often involve a complex of negotiations between arena owners, producer, artists and agents and some of the conditions will include the allocation of tickets.

4.42 In discussion it was claimed that primary ticket sellers sometimes allocate tickets directly to professional re-sellers.

4.43 In general, for very popular events, it is claimed that these allocations effectively frustrate the ability of an ordinary member of the public or a tourist to obtain a ticket except on the secondary market.

4.44 Discussion confirmed the observation that the incidence of re-selling opportunities is determined by the extent of the gap between primary ticket prices and market-clearing value. As discussed above, it appears that there will always be a difference between the notional rate at which primary sellers discount their seats and the personal discount rates of most ticket buyers. Primary sellers normally have an interest in satisfying the demands of future audiences. Purchasers as a rule do not.

4.45 But in general, as might be supposed, seats at most events are over-supplied. The chronic over-supply of theatre seats has already been mentioned. Most football and cricket grounds are not filled to capacity on a regular basis. It follows that the number of events where there is much re-selling and at high margins above primary prices constitute a small percentage of events altogether.

4.46 The England and Wales Cricket Board, for example, which has strongly pronounced in favour of the regulation of re-selling, seeks protection for only a very limited number of events – test matches, possibly India-England or Pakistan-England matches, and the Twenty20 tournament when, as rarely, it is held in the United Kingdom.

4.47 Again, even in the Premier Football League, concern about re-selling is concentrated on four clubs, Manchester United, Arsenal, Chelsea and Liverpool and especially on matches between them. Here, as at cricket premier events the pressure on tickets is very high and re-sales can command premia five or six times the face value of a ticket. But this would not be typical of sales at the vast majority of football clubs.

4.48 Discussion confirmed that re-selling at high premia affects a limited number of events. Here it is important to make a distinction between the ticket resellers. Some resellers, professional brokers or "touts", do so by way of business. Others are consumers who re-sell opportunistically. It is generally agreed that consumer re-selling accounts for a much greater volume of re-sold tickets than professional re-selling. It is thought that 20 – 35 per
cent of tickets for the Reading Festival are re-sold but that less than 5 per cent of these are re-sold by professional brokers. There is no hard basis for these numbers but they frequently recur as estimates in the context of different events.

4.49 The accuracy of the numbers here is reduced by the incidence of fraud and the tendency of some respondents to be reluctant to distinguish between different kinds of selling and between “legal” or, at least, “non-criminal” selling and fraud. For some producers (and their legal advisers), as already noted, anyone who resells in defiance of the conditions of their tickets are ‘touts’ and their actions are, in principle and at best, dubious.

4.50 It is undoubtedly true that ticket touts whether selling on the Internet or on the street have a poor reputation by virtue of their sometimes aggressive methods. The behaviour of touts on the pavement at major events can make for an unpleasant experience.

4.51 Nonetheless it is possible, with care, to obtain a re-sold ticket for an event other than football from a tout at a negotiated price. But the numbers involved are apparently relatively small in relation to the total number of primary tickets. As has already been noted, opportunities for profits of the order of magnitude required to remunerate a touting enterprise are limited by the availability of the tickets and the extent of the costs and risks involved. Probably few touts could survive simply by exploiting one sport in one country. Sixty per cent of touts identified in recent campaigns by sports promoters in collaboration with the police were found to be fraudulently drawing benefits. The very approximate calculations made at the end of this chapter suggest that the volume of sales handled by professional operators is not sufficient to support more than two or three hundred full-time re-sellers.

4.52 Most re-selling is, accordingly, thought to be carried out by consumer sellers. It is impossible to say how much of this is “properly motivated”, i.e. is re-sale for reasons of personal convenience with no intention, at the time of the purchase of a ticket in the primary market, of making a profit. It appears that some proportion of these tickets is bought with the intention of making at least enough money to make the vendor’s visit to the event effectively free. For some, it may possibly be a lucrative sideline if they are prepared to devote enough time and energy to it – the procurement of a sufficient number of tickets to sustain a business is an uncertain and possibly expensive undertaking. Not more than 5 per cent of consumer sellers are thought by one re-selling facilitator to sell more than 10 tickets in any one year. But with regard to the average consumer re-seller, unless the primary seller, by use of the appropriate technology and careful scrutiny of ticket data, establishes and closely monitors the identities of seller and re-sellers, this activity is very difficult to detect and most of it will go unremarked.

4.53 In discussion the notion that 95 per cent of re-sales are by “consumer sellers” had quite wide support. However, the advent of high speed transaction software in the stock markets is a reminder of the progress of computerised methods (and of the fact that their effect on the financial markets is held by some to be both significant and contentious). This could mean that the extraordinary speed with which a primary seller is able to dispose of tickets will become an increasingly frequent phenomenon and may indicate
again that professional reselling will or perhaps already does turnover much more than 5 per cent of the secondary market.

4.54 The incentives available to the most amateur of consumer sellers should not be underrated. As one respondent observed, any schoolboy by queuing early with his friends can obtain perhaps a dozen tickets to an important cricket match. He can then sell any number of them at a premium of 300 per cent to 500 per cent through a reliable secondary sales facilitator. - “Why do a paper round?”

4.55 It should be noted that, for a professional broker, these consumer sellers are spoilers of the market. To stay in business a professional reseller has got to sell above his purchase price. A consumer seller is not so constrained. For them, the price paid for a ticket once bought is essentially a bygone. In the end he will either use the ticket or sell it for whatever he can get for it. They have effectively no overheads and no advertising costs. They have no future activity to protect. As such they tend to drive down the prices on the secondary market.

Sources of tickets for re-sale

4.56 As explained in the section above on the linkages between the primary and secondary markets there is a variety of ways through which tickets make their way onto the secondary market but it is not possible to state their relative sizes with any confidence. Moreover, the practice of primary sellers varies from sector to sector and from event to event.

4.57 However, it is self-evident that a key success factor for a professional broker must be the ease with which he can obtain a sufficient volume of tickets to maintain his business. The difficulty in amassing a sufficient number of tickets from a variety of diverse owners is no doubt the primary reason for what appears to be the relatively restricted number of professional re-sellers. The incentive provided by the premium on tickets known to exist but hard to obtain is an obvious temptation to engage in “unfair”, or underhand dealing and accounts for the association of professional re-selling with crime. Apart from even less straightforward methods, there are, for example, sophisticated software applications which make it possible to make multiple applications for tickets online at a speed and in quantity which no ordinary individual could hope to match.

4.58 The determination, discipline and ingenuity of even some less professional touts are not to be under-estimated. It is said that a cottage industry of football ticket acquisition and re-selling was discovered on an Israeli kibbutz. Before their activities were closed down some of its members had joined the supporters associations of all the most important football clubs in Europe, registering 26 members for each club – one for each letter of the alphabet - and had been able to acquire tickets in some quantity.

4.59 It is clear that every form of primary ticket allocation, as well as box office sales themselves, is likely to leak tickets onto the secondary market. When the event concerned is very popular then the incentive for the leakage of primary tickets will be correspondingly higher.
Channels for resold tickets

4.60 One estimate was that the overwhelming majority of resold tickets, perhaps 80 to 90 per cent, are made available through the Internet and that this has grown rapidly over the last three or four years. Other estimates were higher but none was significantly lower.

4.61 Although pavement ticket touts sometimes cause a disproportionate amount of distress to those attending major events and a great amount of concern to producers the proportion of secondary sales for which they are considered to be responsible is thought to be very small. Arsenal Football Club report, for example, that 10 touts and their runners are responsible for illegal sales of about 200 to 300 tickets per match. Even here sales are often connected with Internet advertising. At key cricket matches and events like the FA Cup Final touts may be more evident but secondary sales on the street are likely to be a small fraction of secondary sales on the Internet.

4.62 In general, other forms of secondary sales through for example, newspaper advertisements or hotel concierges, are thought to be inconsequential.

Premia on re-sales

4.63 Premia vary very widely with ticket type and event. They are what the market will bear.

4.64 For a music festival premia may be of the order of 50 per cent on a £175 ticket. For a top sporting event premia can range from two to six times face value. Everything depends on supply and demand. As previously noted the desire to control re-selling may, paradoxically, exaggerate premia by further constricting the availability of tickets for re-sale.

4.65 Respondents were asked what were typical mark-ups achieved by secondary sellers of tickets for different event types.

4.66 Mark-ups varied depending on the event and ticket type. For theatre tickets the mark-up was normally of the order of 10-15 per cent. The highest mark-ups were for sporting events. For particular sporting events mark-ups could be as high as 300-600 per cent or higher. For some football matches tickets are resold at five or six times the original face value.

4.67 Not all tickets are resold at above face value. One re-sale facilitator stated that 50 per cent of the tickets sold on their website were sold at or below face value.

Charges made by secondary ticket selling platforms

4.68 The charges made for re-selling tickets depend on the platform used. Some, such as Gumtree, do not make any charges to buyer or seller. But most do charge, usually in the form of a percentage of the realised price. eBay also charges sellers for listing items.

4.69 We have outlined the charges made by the main secondary ticket selling platforms in Appendix 2.
Timing of sales

4.70 Respondents were asked what the typical timing of most secondary ticket sales were when compared to the launch of primary sales and the actual event.

4.71 More than one respondent said that the closer the sale in the secondary market to the date of the event the more likely it was to be a consumer re-selling the ticket. Early sales in the secondary market are more likely to be by professional resellers.

4.72 A re-sale facilitator said that most tickets sold on its website were sold at a late stage, i.e. shortly before the event was to take place.

4.73 For some events the number of secondary ticket sales depends on actual performance at the event in question. For example, at sporting events where British players are doing well, potential prices and hence the amount of last minute ticket sales may rise.

Consumer Detriment

4.74 Primary sellers, particularly of sporting events like the most important engagements in tennis, cricket and rugby, who are deliberately trying to transfer producer benefit to their supporters, especially where there is a large mark-up on resold tickets, see these high prices as damaging to consumers by putting them out of the reach of ordinary people and preventing the followers of the sport whom they wish to encourage from attending the most important events in the sporting calendar.

4.75 Most of the complaints about consumer detriment relate, however, to criminality and to the activities of pavement touts. It is here that it is especially difficult to distinguish economic from security arguments.

4.76 The problems of security are important. For football they have been acknowledged by the passage of legislation that forbids re-sale except in especially controlled circumstances. In this connection it should be noted that some re-sale facilitators have formed associations with football clubs to promote the properly controlled and legal re-sale of tickets.

4.77 For a music festival concern about the control of the audience is an important consideration. A festival may have an audience of over 70,000 people most of whom spend five days on the ground. Two thousand stewards could be needed to provide security and to prevent the admission of individuals whose behaviour includes criminal activities and who, by their presence, threaten the atmosphere at the event. Fraudulent ticket sales an especial problem. At the Reading Festival in 2008 some 7,000 people with fraudulent tickets made angry demands for admission. If the organisers had not succeeded in containing disorder it would have run the risk of the license for the event being revoked and of the Festival being shut down.

4.78 Re-selling facilitators argue that, far from creating consumer detriment, their facilitation of re-sale is a consumer benefit. The flexibility of the arrangements both as to the timing of
sales and purchases and with respect to the variation of price over time are held to increase the value of the tickets sold for the primary seller and to increase the volume of demand for them.

4.79 In as far as re-selling facilitators have concern about re-sale it is very close to the anxieties of primary sellers as expressed. Fraud and criminality in re-selling tickets damage the business of re-sale generally. There was especial criticism of the willingness of Google to accept advertisements from supposed resellers without checking their identity or credentials. Fraudulent advertisers could buy their way to the top of Google’s lists and reinforce the impression given by the format and content of their websites that they were genuine traders. The re-sale facilitators are engaged in an attempt to promote a code of practice for all those involved in the business that would be directed specifically at limiting the possibility of fraud.

Overview of Market Size and Mark-ups

4.80 The nature of the issues under study and the time and resources available have meant that the observations in this chapter are based, as has already been emphasized, on diverse and disparate data much of which is itself derived from subjective estimates and impressions. There is no overwhelming large consensus in the industry on any of the details discussed here and every statement would be contested by someone.

4.81 Nonetheless this section attempts to put some arithmetic limits to what are the largely algebraic observations in this section by drawing together some of the elements of understanding that research and interviews would appear to support.

Gross extent of the secondary market

4.82 Since almost all observations about ticket reselling are couched in terms of its relationship to the total of primary tickets sold then any attempt at putting the issue into context must start with the total size of the ticketing market for the sectors with which we are concerned.

4.83 In table 4.1 the total turnover of recreational cultural and sporting enterprises is given as about £102bn. Of this about £12bn is the share of sporting activities. These numbers include the proceeds from broadcasting rights and from merchandising as well as from seat sales.

4.84 The England and Wales Cricket Board, for example, in 2008 derived nearly 60 per cent of its turnover from broadcasting. For the Rugby Football Union the proportion was 22 per cent. Again, and for example, the Premier League derived only 39 per cent of its turnover from ticket sales\(^{13}\). (This is incidentally a reminder that access to the most popular sports

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\(^{13}\) See Impact of broadcasting on sports in the UK, Deloitte, report for British Sky Broadcasting, 20 July 2009
is not limited to the purchasers of tickets who, for broadcast events, represent a tiny minority of all spectators).

4.85 At the same time total cricket turnover was about £94.5m, for Rugby it was £14.5m and for the Premier League £1.9bn\(^{14}\), so that these events together accounted for only just over 2 per cent of the turnover of culture and sport. In other words, activities that tend to generate the greatest number of and highest prices for re-sold tickets are themselves a small part of the total market for tickets.

4.86 If it is assumed that 40 per cent of turnover for these particular organisers of the most popular segments of sport is derived from sources other than the sales of tickets then their share of the total ticket market is even smaller. For most events, opportunities for exploitation through the media or by merchandising and advertising will be altogether much less significant.

4.87 As has been already noted above, in a seat market that is in general oversupplied, the proportion of events where demand exceeds supply and that attract re-selling on any scale or at serious premia over face value is very small. There is no certainty as to what the absolute number or seat value of these events is but discussions would suggest that they would be generously estimated at 1.0 per cent of the value of the total turnover, perhaps £1.0bn.

4.88 This £1.0bn thus suggests the boundary for the value of primary tickets that are targets for re-sale. It appears, again from discussion, that perhaps 30 per cent of primary tickets for these very popular events may be re-sold. The primary value of these tickets may therefore be about £300m. Given an average mark-up estimated, again very roughly, at three times face value, this would give a secondary ticket market of about £900m a year.

4.89 Such a calculation would support estimates made in discussion. The most frequent estimate tended to be about £1.0bn. One respondent with experience ranging across the sectors suggested that the size of the market tended to be exaggerated and gave a figure of £800m.

4.90 As a first approximation and as a basis and backdrop for further work and discussion therefore it would not be unreasonable to estimate the value of the secondary market at something less than £1bn. About 90 per cent of this—perhaps more—would be re-sale by “consumer sellers” and the balance by professional resellers (i.e., individuals making their living from the activity). To repeat: these cannot be accurate figures; they are informed estimates to indicate orders of magnitude. In general this is likely to be towards the top end of any reasonable range.

\(^{14}\) ibid.
4.91 A different, “bottom-up” approach, would give a much smaller estimate. Such a calculation, even with still generous assumptions, is worth making because it demonstrates the uncertainty of any estimate and gives some idea of how small the market might possibly be.

4.92 This calculation would start by attempting to estimate the number of cultural and sporting events in the year that might be expected to attract re-selling at significant premia. Those industry members who have lobbied for legislative protection beyond that which is now provided have tended to suggest that the number of events that are candidates for such assistance is relatively small.

4.93 If it is assumed that, improbably, there are six such events a week then there are possibly 300 opportunities attracting resale at significant premia throughout the year. Most of these would be musical events, given their relative popularity.

4.94 Audiences vary in size; at the extreme the capacity of the Wembley Stadium is 90,000, while the Emirates Stadium holds 60,000, the O2 arena 20,000, the Centre Court at Wimbledon 15,000, a cricket ground less than 30,000, while attendance at a five day musical festival can be more than 70,000. Most events are performances of popular music where the audience is unlikely to be much more than 15,000. Assuming an average audience of 25,000 at 300 events per year, the total number of tickets sold for the most popular events would be 7,500,000.

4.95 If the average face price of a ticket is £50 this would give primary ticket sales of £375m. If the proportion of tickets resold were 25 per cent and they are marked up two and a half times then the value of the total re-sale market would be about £280m - less than a third of the larger estimate. Small alterations to the assumptions would give an even lower figure.

4.96 One indicator suggesting that the re-sale market could be much less than generally assumed is the number of tickets offered for sale through re-sale facilitators. It appears unlikely that more than one per cent of the primary tickets are sold through any one of the facilitators and in most cases it is likely to be considerably less than that. If such a minute part of reselling is carried on through such easily available channels it means that the visibility of re-sale is even lower than supposed and the channels for distribution are either much more complex, extensive, secretive and difficult to identify or that the volumes are less than supposed.

4.97 It is impossible to draw any very satisfactory conclusions from this other than that any estimates that could command confidence in their accuracy would require more considerable resources and time than have been available in the completion of this study. It is questionable whether the expense involved would be proportionate to the size of the problem.

Secondary sales and mark-ups by sector
The circumstances of different sporting and cultural activities differ significantly and the way in which the sale of tickets is managed and controlled is correspondingly varied. They all provide exceptions to any attempted general rule. An attempt is made to be a little more precise about some selected activities.

For all these events the range of face ticket prices varies from children’s tickets at £8 for a single entry to a cricket match, to £12,500 for a season ticket to Premier League football club. No attempt has been made to provide face prices here and a reversion to algebra has been made.

### Theatre

<table>
<thead>
<tr>
<th>Percentage of tickets resold</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Much less than 5%</td>
<td>10% – 15%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

Theatre going is the most popular of all cultural and sporting activities and, as discussion of the West End theatre demonstrated, is the least typical of the sectors considered. Only 70 per cent of seats were sold in 2008 and this was a very good year. It is not surprising that many of these seats were sold by the primary sellers at a discount of 20 per cent or more to face value and that there should be institutionalised arrangements for the selling of surplus tickets at cut prices. Not only are West End theatre seats in over-supply but producers are, of course, able to increase supply whenever demand builds up steeply. It is possible to extend a run for years if need be. The low mark-up is probably a reflection of this flexibility in availability of tickets.

There are occasions when a particular production is so popular that it generates re-selling at a premium but this is unusual and the sort of premium associated, for example, with some sporting events is very uncommon.

### Cricket

<table>
<thead>
<tr>
<th>Percentage of tickets resold at the most popular matches</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>20% - 35%</td>
<td>Not uncommonly 300% - 500%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

The five Test Matches, especially those held in London, and important international fixtures, of which there are only a few, provide classic examples of extremely high premia for re-sold tickets. The extent of demand depends on the degree of popular interest in a particular match and that in turn depends on the turn of play and the weather. In 2009

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15 See Box Office Data Report 2008.
interest was greatly increased by the ICC Twenty20 Tournament where 390,000 tickets were sold and not less than 20 per cent re-sold. The opportunity to hold this event in the United Kingdom occurs infrequently. The mark-ups quoted are extreme but not unusual for very important fixtures.

### Football

<table>
<thead>
<tr>
<th>Percentage of tickets resold at the most popular matches</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>5% - 10%</td>
<td>50% to 1,000%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

4.103 The events discussed included important fixtures like the FA Cup Final but English football is peculiar among sporting activities in being the most closely followed so that there is a strong demand weekly for Premier League matches and especially for fixtures between the top four clubs: Arsenal, Chelsea, Fulham and Liverpool. At the extreme, therefore, there is very high demand. At the same time not all events outside those involving the top teams will provide re-selling opportunities.

4.104 The numbers given here are especially uncertain. The difficulty in obtaining data is compounded by the other peculiarity of football – the fact that re-selling is, except under certain and very limited conditions, illegal. This, together with the application of sophisticated ticketing and monitoring techniques in co-operation with the police, the ease with which it is possible to cancel a ticket remotely once its illegal sale has been identified and the sanctions that can be applied to a reseller both by the club and in the courts, must severely restrict the availability of tickets. Effective control is responsible both for the relatively small number of re-sales in such a popular sport and for the enormous mark-ups that can result for particular matches.

4.105 Another factor to be noted is that this is not a poor man's sport. Half of those attending the matches of top football clubs are thought to be AB1s or above. It is likely that purchasers of re-sold tickets include many members of the same income group.

### Lawn Tennis

<table>
<thead>
<tr>
<th>Percentage of tickets resold at Wimbledon</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Not known</td>
<td>400% to 700%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

4.106 The enquiry related to the All England Lawn Tennis Championships annual tournament that lasts for two weeks. The annual nature and timing of the events is its most obvious peculiarity. It is, of course, the most famous of all tennis events and was once a part of the “Season” – one of the events along with the Derby and Henley which it was socially desirable to attend. Demand for tickets continues heavily to exceed supply.
4.107 Ticketing is tightly managed and controlled. With the co-operation of the local authority and the police, pavement touting has been eliminated.

4.108 Re-selling is mostly confined to the 26,000 seats on the Centre Court (70 per cent) and the 5,000 seats on Court 1 (30 per cent).

4.109 The average mark-up on the two main courts appears to be very much like that at other major sporting events.

Musical events

4.110 Twice as many people go to popular music performances as attend sporting events. Pop music festivals constitute a distinct genre, are held all over the country, and vary greatly in the degree to which demand outstrips supply. In discussion attention was devoted to the most popular of these events and a distinction was made between “high end” and “very high end” performances. For less popular events mark-ups of 50 per cent are not uncommon. A peculiarity is that the popularity of even well-known performers can sometimes be misjudged by their promoters and planned programmes can be very poorly attended.

4.111 It appeared from discussion that tickets for these events are more likely to be subject to manipulation and leakage from the variety of allocations that are made to producers, promoters, and performers. The most popular artists are keenly aware of their value and of the prices of re-sold tickets. But motivation is mixed, not all of the parties concerned have the short-term optimisation of price as an objective. The less well-known a band is the more important it is to them to create a following and this tends to produce an appropriate ticket pricing policy.

High end music events

<table>
<thead>
<tr>
<th>Percentage of tickets resold</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>20% to 40%</td>
<td>100% to 250%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

4.112 For performers like King of Leon these are typical numbers, audiences are large and the distribution of tickets correspondingly difficult to control so that re-selling for musical events may be more widespread than for any other types of events considered. It was not possible to quantify this but it would be unlikely to change the gross estimates made at the beginning of this section.
Very high end music events

<table>
<thead>
<tr>
<th>Percentage of tickets resold</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>60% to 70%</td>
<td>500% to 700%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

4.113 For Madonna and programmes like the aborted Michael Jackson concerts demand is exceptionally higher.

Popular music festivals

<table>
<thead>
<tr>
<th>Percentage of tickets re-sold</th>
<th>Mark-up as a percentage of face value</th>
</tr>
</thead>
<tbody>
<tr>
<td>20% to 30%</td>
<td>30%</td>
</tr>
</tbody>
</table>

Source: Europe Economics estimates based on questionnaires and interviews with stakeholders

4.114 Such festivals last for five days at which there is a variety of performers of varying popularity. The capacity, for example, of the Reading Festival is more than 70,000 and day tickets account for less than 10 per cent of the total sold.

4.115 This, like the West End theatre, is an outlier among the events discussed. Festivals are peculiar among events in that they provide an especial atmosphere and require an extraordinary commitment from those who attend. The target audience is composed of young people – people who want to spend five days and nights on the site. Tickets are priced accordingly and although the mark-ups in the secondary market are relatively small and so suggest that demand is much less severe than for other events discussed here, the secondary market appears to be generally vigorous. Organisers are more exercised about the possibly deleterious effects on security than they are about the secondary premia although these are still a cause of serious concern and are regarded as damaging to the business.

Sectors Summary

4.116 In comparing these activities several observations suggest themselves. The first is that whatever the event and however ticket sales are controlled, with or without the backing of legal sanctions, for the extremely popular event there is no reasonable limit to the amount that an individual can be found to pay. Outstanding events in different sectors can command average premia that are very high.

4.117 Even for more specialised and well-supplied events there is still a secondary market with premia probably sufficient to attract professional resellers.

Market Trends

4.118 Respondents were asked to comment on potential trends in secondary ticket sales.
4.119 There were suggestions that without preventative action secondary ticket selling is likely to increase. One reason given for this was the ease of setting up websites, which has become significantly easier in recent years. There were also now more guarantees provided by platforms to protect sellers should tickets not arrive or be different to those described. This encourages consumers to buy online.

4.120 Overall, technology is obviously an increasingly important factor affecting both the primary and secondary markets. It is increasing the speed of sale and probably the ease with which professional secondary sellers can obtain supplies of tickets. It is apparently the most important factor in determining the speed with which their value can be realised in the secondary market. The increasing penetration of the Internet into the population also increases the possibility and frequency of fraud.

4.121 There is likely to be an increase in “premium ticketing”. This is the practice of a promoter allocating primary tickets to a re-sale facilitator like Viagogo, Seatwave, or GetMeIn! and allowing that third party to sell those tickets at premium prices. This usually involves seats nearest to the performers. In this way market clearing prices are guaranteed for the most valuable seats and ordinary resale prevented.

4.122 In terms of market structure a threat to promoters is constituted by the possibility of artists dealing directly with arenas and online re-sale facilitators. The effect of this would be to increase prices to market clearing levels and to make them more flexible.

4.123 Associations between primary sellers and secondary sale facilitators are likely to increase as secondary sales offer a flexibility that is inherently difficult to provide in primary sales as presently managed, and will provide ways of selling at market clearing prices.
5  ISSUES MERITING FURTHER ANALYSIS

5.1 This report would not claim to do a great deal more than to outline the extent and nature of the difficulties in providing any really accurate account of the secondary ticketing market. There are two main problems. One is the complexity and availability of data. The other is the related fact that a very large number of the transactions involved are carried out by operators who are reluctant to be identified or to quantify what they do. We highlight below some issues that could merit further analysis.

Analysis of ticket data for particular events

5.2 Progress might best be made by restricting the area of inquiry to particular events where the movement of tickets could be tracked across primary outlets, secondary acquisition and secondary disposal in very close collaboration with industry members familiar with each segment of the chain of transactions. This would provide data that could be cross-checked. Observation suggests that among the best informed, apart from the most efficient producers, were Ticketmaster - the dominant primary agent - and the established resale facilitators including eBay, Viagogo and Seatwave. Even some elementary work in this area comparing, for a particular event, data from primary and secondary sellers might be illuminating.

Alternative pricing structures for primary sellers

5.3 In a large number of cases the problems of re-selling stem from tickets being sold in the primary market at below the market clearing price. Several suppliers indicated a reluctance to raise current prices, citing reasons such as the need to attract and maintain the right type of fan base. The constraints on primary ticket sellers with regard to their pricing policies would be useful research to help determine whether there should be additional measures to prevent ticket re-selling.

5.4 Several of the re-selling platforms use an auction process to extract maximum rent from consumers, whereas primary sellers tend to sell tickets using a fixed price. There may be potential for primary sellers to use an auction format for selling some tickets, allowing them to capture more consumer surplus and to reduce the potential profits available to secondary sellers.

5.5 It is also worth considering more closely whether primary ticket sellers should take active steps to facilitate ticket re-sale by customers whose plans have changed. Such trades, if done in a clear and reliable way, are beneficial to all concerned.
Issues Meriting Further Analysis

Overseas experience

5.6 It is not only in the UK that secondary ticketing is an issue. According to the Government’s response to the Select Committee’s report there are mixed trends internationally with problems encountered dependent on how touting and national attitudes to it have developed over the years in those countries.\(^\text{16}\) It is also worth noting the recent legal action against Ticketmaster in the US.

5.7 In April 2009 the US Justice Department, the US Federal Trade Commission, the New Jersey Attorney General and the Canadian Competition Bureau issued subpoenas to Ticketmaster Entertainment with regard to their participation in the secondary ticket resale market.\(^\text{17}\)

5.8 The law enforcement agencies investigations are set to focus on Ticketmaster’s relationship with its secondary market reseller TicketsNow and in particular the controversy surrounding the sale of tickets to Bruce Springsteen shows in New Jersey on May 21 and 23.

5.9 Ticketmaster directed clients to their secondary ticket subsidiary minutes after the onsite launch and sell-out of Bruce Springstein tour tickets. This was met with a great deal of client dissatisfaction and accusations that the ticketing giant was manipulating the primary ticket market to extract large profits from inflated secondary market re-sale prices.

5.10 There have also been several legal investigations into Ticketmaster’s participation in the secondary ticket market in Canada.

\(^{16}\) Government Response to the Culture, Media and Sport Select Committee Report on Ticket Touting (HC 202 – Second Report of Session 2007-08)

\(^{17}\) http://analytix.txdaq.com/2009/04/06/ticketmaster-subpoenaed-over-role-in-secondary-ticket-market/
APPENDIX 1: LIST OF ORGANISATIONS CONTACTED

A1.1 The following organisations were contacted by us in the course of this research.

- Arsenal Football Club
- Association of Secondary Ticket Agents (ASTA)
- AEG Live Europe (operator of O2)
- All England Lawn Tennis and Croquet Club (AELTC)
- Delfont Mackintosh
- eBay
- England and Wales Cricket Board (ECB)
- Football Association (FA)
- Festival Republic
- Football League
- Glastonbury Festival
- National Arenas Association (NAA)
- Premier League
- Rugby Football League
- Rugby Football Union
- Seatwave
- Society of Ticket Agents and Retailers (STAR)
- Ticketmaster
- Viagogo
APPENDIX 2: QUESTIONS ON WHICH INTERVIEWS WERE BASED

A2.1 In order to collect primary data we sent out a questionnaire to a list of main stakeholders and also invited stakeholders to share their views in interviews either over the telephone or face-to-face. These interviews were conducted over the period 11 August to 10 September 2009.

Table 1: Primary and secondary ticket sales

<table>
<thead>
<tr>
<th>Selected event(s)</th>
<th>Primary ticket sales</th>
<th>Secondary ticket sales (estimate)</th>
<th>Were secondary sales concentrated on most expensive tickets?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>Value</td>
<td>Number</td>
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</tbody>
</table>

Table 2: Channels for secondary ticket sales

<table>
<thead>
<tr>
<th>Selected event(s)</th>
<th>Internet</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>Value</td>
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<tr>
<td></td>
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<td></td>
<td>Number</td>
<td>Value</td>
</tr>
</tbody>
</table>
## Table 3: Secondary ticket sales over the Internet

<table>
<thead>
<tr>
<th>Selected event</th>
<th>Primary ticket price range</th>
<th>Secondary market price achieved</th>
<th>Main intermediary used</th>
<th>Commissions or fee charged by intermediary</th>
<th>Was timing of most secondary ticket sales</th>
</tr>
</thead>
<tbody>
<tr>
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<td>Early</td>
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</tbody>
</table>

## Table 4: Sources of tickets for re-sale

<table>
<thead>
<tr>
<th>Selected event(s)</th>
<th>Sources of tickets for re-sale. Estimated proportions for this event (per cent of total number of re-sold tickets)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unwanted tickets</td>
<td>Tickets purchased for re-sale (by businesses)</td>
</tr>
<tr>
<td>Tickets purchased for re-sale (by individuals)</td>
<td></td>
</tr>
<tr>
<td>Tickets purchased for re-sale (by individual)</td>
<td></td>
</tr>
<tr>
<td>Leakages from corporate allocations</td>
<td></td>
</tr>
<tr>
<td>Leakages from fan clubs</td>
<td></td>
</tr>
<tr>
<td>Leakages from tickets allocated to staff</td>
<td></td>
</tr>
<tr>
<td>Leakages from tickets allocated to performers or their agents</td>
<td></td>
</tr>
</tbody>
</table>

18 Defined as someone selling more than 10 tickets, or involved by way of business.
Table 5: Consumer detriment

<table>
<thead>
<tr>
<th>Event</th>
<th>Types of consumer detriment observed (if any)</th>
<th>Forgeries</th>
<th>Undisclosed significant additional costs</th>
<th>Undisclosed unfavourable conditions of sale</th>
<th>Other (please explain)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
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</tbody>
</table>

Table 6: Possible linkage between primary and secondary markets

<table>
<thead>
<tr>
<th>Selected event(s)</th>
<th>Perceived link</th>
<th>If yes nature of link</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
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</tbody>
</table>
APPENDIX 3: SOME COMPANIES INVOLVED IN THE SECONDARY TICKET MARKET

Viagogo

What they do

A3.1 Viagogo is an online ticket exchange that allows people to buy and sell live event tickets. Tickets sold are for concerts, sport, arts and cultural events.

How it works

A3.2 To both buy and sell tickets users need to be logged in, providing a valid credit card as a means of identification. Once a buyer places an order the seller is required to confirm this order, after which Viagogo emails the buyer that the tickets will be mailed to him in a few days. Viagogo then supports the delivery by providing the seller with a pre-paid airbill and/or instructions in order to get the seller’s tickets to the buyer on time.

Minimum time before dispatch

A3.3 The Seller must allow enough time for the buyer to receive the tickets on time for the event and, in any event, must ship the tickets no later than 7 days before the event.

Payment to seller

A3.4 The seller will be paid 10 business days after successful delivery of the ticket to the Buyer. Viagogo has the right to withhold payment or collect repayment if the event was re-scheduled or cancelled.

Pricing formats

A3.5 Sellers can post tickets for sale in three formats: (i) fixed price, (ii) declining price, or (iii) auction. If sellers choose to sell tickets in an auction format, Viagogo requires them to list the tickets for sale only on Viagogo. If sellers choose to sell tickets in a fixed price format, they may post their tickets for sale in other marketplaces but are required to remove them from the Viagogo site immediately if their tickets sell elsewhere.

Commissions and fees

A3.6 Buyers have to pay a 15 per cent booking fee on the realized price whereas sellers have to pay a 10 per cent service fee. The listing of tickets is free however. In case sellers do not provide the ticket as promised they will be charged a replacement fee which will depend on the market price and how much it costs Viagogo to purchase comparable or better replacement tickets for the buyer.
Guarantees

A3.7 In the unlikely event that an event is cancelled the refund of tickets will be determined by the procedure adopted by the promoter or event organizer. Viagogo’s policy is to normally refund the monies that purchasers have paid in full.

A3.8 If a buyer has already received the tickets Viagogo would ask the buyer to return these to them within 5 days, so that Viagogo can send them back to the seller who can then claim the refund from the promoter. If at the time the concert is cancelled the buyer has not received the ticket yet Viagogo will refund the buyer automatically.

Seatwave

What they do

A3.9 Seatwave is an online marketplace where fans can buy and sell tickets for concerts, theatre and sports. It therefore acts as a platform, however, in few cases sells tickets directly to buyers.

How it works

A3.10 Once a buyer places an order the seller is required to confirm this order, after which Seatwave emails the buyer that the tickets will be mailed to him in a few days. Seatwave covers the costs of shipping and postage.

Payment to seller

A3.11 The seller will be paid as soon as Seatwave is satisfied that the ticket was valid and that the seller delivered the ticket the buyer paid for. In most cases, this will be after the event has taken place.

Pricing formats

A3.12 Sellers can post tickets for sale as fixed price only.

Commissions and fees

A3.13 Buyers have to pay a 17.25 per cent booking fee on the realized price whereas sellers have to pay a 10 per cent service fee. The listing of tickets is free however. If, for any reason, a seller fails to fulfil on the contract Seatwave can deduct payment from the seller’s credit card or debit card, up to the amount it costs Seatwave to replace the ticket for the Buyer or 100 per cent of the price the seller listed for the ticket as well as any other expenses or charges that Seatwave incurs in finding a replacement ticket.
Guarantees

A3.14 Should one of the following events occur buyers are eligible for a reimbursement for the total purchase price of their ticket including itemised postage and service fees:

- Your illness, accidental injury or death;
- Death of an immediate family member (child, spouse, civil partner or parent);
- You being required for jury service;
- Accidental fire, burglary or storm damage of your home;
- Breakdown or failure of the transport in which you are travelling to the event;
- Traffic jams of over 3 hours resulting in a delay in arriving at your event;
- Unforeseen occupational posting of members of the armed forces;
- You being mugged or assaulted up to 10 days prior to the event; or
- Cancellation of the event by the artist/promoter if any alternative date offered is unsuitable or no alternative date is provided.

Get Me In!

What they do

A3.15 GET ME IN! is an online ticket marketplace where fans can buy and sell live entertainment tickets for sport, concert, theatre, opera and other events. It is a wholly owned subsidiary of Ticketmaster, the world’s leading ticketing company. Ticketmaster operates in 20 global markets, selling over 142 million tickets in 2007 alone.

How it works

A3.16 To become a Seller at GET ME IN! one must sign in and have a valid credit card that the company accepts. A seller will post tickets at their desired price and buyers must decide if they would like to purchase them. GET ME IN! does not set the prices - the buyers and sellers do by their actions. All tickets listed in a single listing must be seated together and sellers are not permitted to hand deliver tickets to buyers.

Payment to seller

A3.17 Payments to sellers occur 7 to 10 working days after the event occurs, but in some circumstances may take up to one calendar month.

Pricing formats

A3.18 Sellers can post tickets for sale at a fixed price only.
Appendix 3: some companies involved in the Secondary Ticket Market

Commissions and fees

A3.19 The processing fee covers the company’s processing and administrative fees and is 17.05 per cent of the realized price. As this fee is added when a ticket is bought, it presumably falls on to the buyer.

A3.20 If sellers do not enter tracking details and orders are not updated by 12 noon, five working days prior to the event, the order may be ‘dropped’ and replacement tickets will be sourced. Each dropped order will result in a fixed admin fee of £50.00. This will be in addition to the cost of purchasing the buyers replacement tickets on the open market.

A3.21 In the event of a non-delivery of a ticket, and when GET ME IN! is unable to purchase or supply replacement a ticket on behalf of the Selling Member, the Buyer is entitled to a full refund of their entire purchase at GET ME IN! (including GET ME IN! fees and delivery charges) as well as an additional 50 per cent credit towards a future purchase. This refund and credit will be at the expense of the Selling Member.

Guarantees

A3.22 All ticket purchases on GET ME IN! are final and no refund or exchanges will be given unless the event is cancelled entirely and the original event organizers offer buyers a refund for their tickets. In the case where the event is cancelled outright and the event organizers do not offer refunds for any reason GET ME IN! will refund the difference, if any, between the purchase price and the face value cost of the ticket as well as 100 per cent of GET ME IN! processing fees. They do not refund shipping costs. Lost, stolen or damaged tickets cannot be duplicated.

Gumtree

What they do

A3.23 Gumtree is the UK’s biggest website for local community classifieds including flat share, flat rentals and jobs. Its aim is to give a simple and easy-to-use tool that lets people quickly find what they are looking for from a job or a flat, a bargain to a language teacher and a tennis partner.

How it works

A3.24 Sellers place any items they would like to sell on the website. When buying or selling, users should meet in-person to see the item and exchange money. Buyers are not advised to wire money and likewise sellers are advised never to send their item before receiving the money. Tickets for sporting or music events at prices above or below face values must state the face value.

Payment to seller

A3.25 Directly from the buyer, preferably in person.
Appendix 3: some companies involved in the Secondary Ticket Market

Pricing formats

A3.26 Gumtree is not an auction site and therefore all items need to have a definitive price.

Commissions and fees

A3.27 Placing an ad does not cost anything however there are additional options which do cost money: (Grab attention displays (£10 for 7 days); Maximise your chances of selling by staying at the top of listings (£10 for 7 days); Let your ad be seen by thousands for a week on our homepage (£30 for 7 days)).

Guarantees

A3.28 Gumtree does not offer any sort of buyer protection/payment programs as they are unable to get involved in the private transactions between a buyer and a seller.

eBay

What they do

A3.29 eBay is The World's Online Marketplace® with a global customer base of 233 million and serves as a marketplace for the sale of goods and services. eBay.co.uk has over 14 million active users.

How it works

A3.30 To become a seller one needs to provide eBay with a valid credit card, debit card, or bank account. Buyers can purchase any item they would like to purchase and sellers ship these items to the buyers.

Payment to seller

A3.31 Directly from the buyer.

Pricing formats

A3.32 Fixed price and auction.

Commissions and fees

A3.33 Joining eBay and bidding on listed items is free. However, listing items is subject to fees. The total cost of selling an item is the Insertion Fee, the Feature fees (if any) plus the Final Value Fee; these fees depend on the type and value of the product. They do also differ for business sellers and for private sellers. Stated eBay fees include 15 per cent VAT for residents of the EU. This is calculated at the Luxembourg rate of VAT.

A3.34 Users who sell a certain amount of items can receive discounts in the range of 20-40 per cent of the Final Value Fees.
Appendix 3: some companies involved in the Secondary Ticket Market

Guarantees

A3.35 When a buyer does not receive an item or the item does not match what was described, and the seller does not provide adequate resolution to the buyer, eBay will reimburse the buyer subject to the conditions, exclusions and coverage limitations of the eBay Buyer Protection policy. eBay will reimburse the buyer up to the full purchase price plus postage and packing paid by the buyer to the seller, as described in the eBay Buyer Protection policy.
APPENDIX 4: WELFARE ANALYSIS

A4.1 This Appendix repeats and elaborates on some of the discussion in Section 3 of the main report.

A4.2 In order to understand the welfare implications of secondary sales it is important to first clarify the distinction that economists make between efficiency and distributive arguments.

A4.3 The maximisation of social welfare relies typically on efficiency arguments, i.e. social welfare is maximised when all potential trade gains are realised, irrespective of the way in which these are distributed across the different players involved. From this viewpoint, a secondary market provides a second chance for market clearing and therefore its impact on social welfare is likely to be positive. In general a sale from a willing seller to a willing purchaser will improve wellbeing of both, and this is true irrespective of the price at which the transaction takes place.

A4.4 In cases in which tickets are sold below face value in the secondary market, the gain to the purchaser is obvious, and a surplus to the seller occurs either because the seller is a household with a schedule conflict or change in plan (who consequently recovers part of the purchasing cost) or because in this way the seller mitigates an excess supply of tickets.

A4.5 Where tickets are sold above face value a seller receives a surplus equal to the mark-up. Someone buying the ticket for a higher price than other purchasers may wish that he or she had been able to buy at the lower original price; however, this does not mean that he or she is any worse off – if the purchase at the higher price had not been expected to generate consumer surplus, it would not have taken place. Wishing one had obtained a better deal is understandable but does not represent a consumer detriment.

A4.6 Economic theory also tells us that where there is a potential willing and well-informed trade – therefore, beneficial to both buyer and seller – there may be a role for an intermediary, bringing the two together and facilitating the transaction. The economic function of intermediaries is particularly valuable when direct transactions (i.e. transactions in which buyers and sellers deal directly) would have high transaction costs. In the context of ticket re-sale transaction costs are represented, e.g., by time needed to find a potential trading partner, or by the resources needed to obtain information on the price generally charged in the secondary market. These types of costs may be dramatically reduced by intermediaries (e.g. Internet platforms) who earn a margin for performing such a useful function. Sellers and buyers using intermediaries have no valid grounds to object to the intermediary earning an income. Moreover, since buyers and sellers always have the option of trading directly — without the use of an intermediary — even a situation in which they were faced with a monopolist intermediary is beneficial to all concerned.
A4.7 Although a sale by a willing seller to a willing and well-informed purchaser is in general in the valid interests of both, and so welfare – enhancing, there are two potentially negative effects that may be associated with secondary ticket sales:

- The markets in which sales are made may themselves have some adverse characteristics. For example, surreptitious sales in pubs and clubs or sales over the Internet by unknown vendors may mean that purchasers are liable to be cheated in one way or another; or those attending an event may feel hassled by touts.

- Secondary sales may mean that event producers are unable to control the audiences in the way they may quite reasonably wish. For example, those responsible for the long-term well-being of a sport may wish to ensure that tickets are available for long term enthusiasts, e.g. members of the clubs, and be frustrated if significant numbers of tickets find their way into the secondary market.

A4.8 As distinct from efficiency arguments, distributive arguments are not concerned with the maximisation of total social welfare, but with the distribution of income and consumer surplus (meaning the benefit to consumers from making a purchase) among the players involved. The distributive effects of the secondary market are affected by the complex interconnection between primary and secondary market.

- The effect of the secondary market on primary sellers: On one hand, the secondary market increases the value of holding a ticket (because of the possibility of re-selling it), which might have the ultimate effect of increasing sales in the primary market. On the other hand, the secondary market provides consumers with the option of postponing the purchase and the sale volumes in the primary market may decrease as a consequence of this, at least temporarily. There is also the possibility that some tickets bought for re-sale may not in the end be sold, so that numbers in attendance are reduced; or that the people attending may be less good long-term supporters (not “genuine fans”). Moreover, disgruntled customers let down by secondary market sellers may – however unreasonably - feel resentment against the primary seller.

- The effect of the secondary market on individual consumers: Consumers wishing to change their plans e.g. because of schedule conflicts are certainly better off as the secondary market allows them to recover (at least partially) the cost of the tickets purchased. Also, consumers that are willing to pay a quality premium may benefit from a secondary market where seat quality is priced more efficiently. However, by subtracting some tickets from the primary channel, the involvement of professional re-sellers may harm those consumers that would otherwise have purchased tickets in the primary market at a lower price.

- The effect of the secondary market on professional agents: The effect is generally positive as brokers’ primary activity consists exactly in capturing those trade opportunities that have not been secured by the primary market. Moreover,
standard intermediation theory tells us that an increase in competition between agents would decrease agents’ surplus at the benefits of consumers

A4.9 The welfare analysis that we have used so far relies on the assumption that all market agents – and consumers in particular – are well informed about the market characteristics such as the availability and prices of tickets in both the primary and secondary market. Other implications might follow if we drop this assumption.

Potential sources of consumer detriment under imperfect information

A4.10 Consumer detriment may arise if there is temporal overlap between primary and secondary sales (i.e. re-sale takes place while tickets are still available through the primary channel) and consumers are not aware of this. As a consequence consumers may purchase tickets at non-competitive prices. A study conducted by the OFT in 2005 suggested that consumers tend not to shop around for event tickets, implying that some consumers may pay a higher price than they would have done otherwise. The extent to which this form of detriment is directly attributable to secondary sales is however not material if the temporal overlap between primary and secondary market is limited.

A4.11 Other forms of consumer detriment are directly linked to the possibility that purchase decisions are made with relatively little information e.g. lack of precise information about the quality of the seat, or lack of information on the general ticket availability in the secondary market. Consumers may not be aware of additional fees that apply when making a purchase. The latter possibility is concrete because the OFT study suggests that it is very rare for tickets to be bought without additional fees.

A4.12 Finally, a potential form of detriment is related to the fact that consumers are unaware the same terms and conditions that apply to tickets sold in the primary market may not apply to resold tickets. One example in this sense is the right of reimbursement when an event is cancelled, or the fact that (which has also been confirmed by the OFT study) the purchase contracts may contain terms that are unclear to buyers.

A4.13 It is important to stress that the last two forms of detriment, even though potentially relevant, cannot be directly attributed to the specific nature of the secondary market as they are likely to be equally present in the primary market (especially, as the OFT suggests, when tickets are purchased through ticket agents).

A4.14 The last potential source of detriment is associated with the fraudulent activity carried out by street salesmen. Even though material, these occurrences are not a direct consequence of the re-sale activity but rather of the unregulated and unsupervised nature of these types of transactions.

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19 See http://www.oft.gov.uk/advice_and_resources/resource_base/market-studies/completed/ticket-agents
Appendix 4: Welfare Analysis

Misalignment of incentives

A4.15 If there is a misalignment of economic incentives between primary and secondary sellers, the secondary market may generate negative externalities. This is possible, for instance, when the producers’ goal is that of maximising long-run profits rather than the one-shot profit for a single event. When this is the case under-pricing at each event is optimal, as it fosters customer’s loyalty and guarantees a stable stream of future revenues. Since secondary sellers tend to price in a way that maximises per-event profits this produces a negative externality as it limits the effectiveness of the long-run maximisation pricing strategy in the primary market.

“The welfare effects of ticket re-sale” (Leslie and Sorensen, 2008)

A4.16 Leslie and Sorensen provide both a theoretical and empirical analysis of the ticket re-sale activity in the USA, which aims at shedding light on the welfare effect of the ticket secondary market.

A4.17 We appreciate that replicating the authors’ methodology in the context of the UK market would be of extreme interest, as it would provide a solid basis for an international comparison. However, the impossibility of accessing data within the timescale of this study has meant that we have been unable to do this. Therefore we have limited ourselves to a review of the authors’ paper.

A4.18 The market players in the authors’ model are:

- Primary sellers
- Brokers, defined as those who, for a given event, re-sell more than ten tickets
- Consumers, defined as those who, for a given event, re-sell less than ten tickets

A4.19 The distinction between brokers and consumers is not based on the motivation behind the re-sale activity (e.g. making a profit — typical of brokerage activity — versus recovering the costs of an unwanted ticket — typical of consumers with a schedule conflict). In contrast, the distinction is based on an objective quantitative criterion. Also, the authors assume that the transactions costs (i.e. the market frictions associated with the cost of finding a trading partner) for brokers as are lower than for consumers.

A4.20 The key assumptions of the model are the following:

- There is interdependence between the primary and the secondary market: Changes in the primary market prices affect the re-sale activity, and changes in transaction volumes in the re-sale market have an effect on the primary market.
- The model takes place in two separate periods: the primary market takes place in period one, while the secondary market takes place in period two. In other words,
Appendix 4: Welfare Analysis

it is assumed that there is no temporal overlapping between primary and secondary sales.

- The model is with relational expectations, i.e. buyers in the primary market make decisions based on expectations regarding the secondary market outcomes, and these decisions lead to outcomes in the secondary market that are on average consistent with their expectations.

A4.21 The theoretical model based on the assumptions described above is parameterised with a large dataset containing information on transactions in both the primary and the secondary market. The authors used a sample of 103 US concerts with assigned seats, and obtained primary transactions data from Ticketmaster and secondary transactions data from eBay and StubHub. The final dataset used for the analysis contained 1,739,315 primary transactions and 62,828 secondary transactions.

A4.22 This empirical analysis is grouped in two categories: one relates to the magnitude and determinants of re-sale activity, the other to the welfare effect of the re-sale market.

The determinants and characteristics of re-sale activity

A4.23 The statistical description of the re-sale market can be summarised by the following figures:

- The re-sale activity accounts for 4 per cent of the total market even though there is significant variation across events.

- A large amount of re-sale transactions (45 per cent) are carried out by non-brokers; the remaining 55 per cent is carried out by brokers.

- It is relatively common for tickets to be re-sold below face value and non-brokers are more likely to do this. In particular, non-brokers re-sale below face value 33 per cent of the time while brokers “only” 24 per cent of the time.

- When tickets are sold above face value the average mark up is 39 per cent.

- There is a clear positive correlation between the seats quality and re-sale activity as tickets for the best seats are nearly four times more likely to be resold than tickets for the worst quality seats.

- There is a very limited temporal overlap between primary and secondary sales: the large majority of primary sales take place soon after tickets are on-sale while secondary transactions are mainly concentrated on the few days preceding the event.

The welfare effect of re-sale activity

A4.24 The authors carry out a welfare analysis by means of a counterfactual analysis, i.e. they rely on the empirical estimates of their theoretical model and simulate the market
outcomes under different scenarios. These scenarios are compared to the base scenario in which the re-sale activity accounts for four per cent of the total market. The main scenarios considered, and their respective impacts on welfare are the following:

- **A world without re-sale activity.**\(^{20}\) If the secondary market disappears completely the effect on social welfare are minimal. This result indicates that the current levels of resale activity (i.e. four per cent of the total market) do not generate any significant difference in welfare relative to a world without resale.

- **A world with a significant increase in re-sale activity.**\(^{21}\) An increase in the size of the secondary market leads to a significant increase (estimated to be in the region of 13 percent) in social welfare. The mechanisms shaping this result are as follow. On the one hand, a well developed secondary market decreases primary market sales and revenues because consumers are more inclined to postpone a purchase in the secondary market. As a result producer surplus decreases in this scenario. On the other hand, consumer surplus increases significantly due to the increased option value of having a ticket. The decrease in producer surplus is more than offset by the increase in consumer surplus, hence the overall effect on social welfare is positive.

A4.25 To conclude, the counterfactual analysis suggests that, while the secondary market might not benefit primary sellers it does increase consumer wellbeing as well as overall social welfare.

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\(^{20}\) A lack of re-sale activity is modelled by assuming that brokers’ and consumers’ transaction costs are prohibitively high.

\(^{21}\) An increase in re-sale activity is modelled by assuming that brokers and consumers face no transaction costs.
APPENDIX 5: SECONDARY SALES FOR READING / LEEDS FESTIVALS 2009

A5.1 In order to gather some primary data on the numbers of tickets sold and mark-ups achieved in the secondary selling markets we reviewed the secondary selling market for a small sample of events. The websites which were analysed were Viagogo, Seatwave and eBay. Data were collected on tickets advertised for sale for the Leeds and Reading Festivals. The exercise was carried out one week before the events took place.

Numbers of tickets advertised

A5.2 For the Reading Festival eBay appeared to have by far the most tickets for sale. While Viagogo was selling 234 tickets (all types: Friday, Saturday, Sunday or Weekend tickets) and Seatwave was selling 158 tickets, eBay was offering more than 1,800 tickets.

A5.3 For the Leeds Festival, Viagogo was offering 123 tickets, Seatwave 97 and eBay more than 1,300.

Mark-up

A5.4 It was relatively straightforward to calculate the mark-up for tickets offered on Viagogo and Seatwave. However, due to the layout of the website and the large number of tickets for sale, it was not possible to obtain mark-up information for the tickets offered for sale on eBay.

A5.5 The findings with regards to the mark-ups for the tickets sold on Viagogo and Seatwave for both festivals are set out in the following table.
### Table A1.1: Face value and mark-up comparison for tickets for Reading and Leeds Festivals

<table>
<thead>
<tr>
<th>Type</th>
<th>Reading Festival</th>
<th>Leeds Festival</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Face Value</td>
<td>Quantity</td>
</tr>
<tr>
<td>Friday Pass</td>
<td>70</td>
<td>16</td>
</tr>
<tr>
<td>Saturday Pass</td>
<td>70</td>
<td>29</td>
</tr>
<tr>
<td>Sunday Pass</td>
<td>70</td>
<td>24</td>
</tr>
<tr>
<td>Weekend Pass</td>
<td>175</td>
<td>162</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>~1,800</td>
<td></td>
</tr>
</tbody>
</table>

* Weighted Average Mark-up

Source: Europe Economics

Note: The total number of tickets eBay is an approximation as not all the items listed under “Festival tickets” are in fact passes. They also include items such as parking tickets and options to get preferred entry among others.
Appendix 5: Secondary Sales for Reading / Leeds Festivals 2009

A5.6 The average mark-up on face-value for the Reading Festival was 57 per cent on Viagogo and 60 per cent on Seatwave; whereas the average mark-up for the Leeds Festival was 32 per cent on Viagogo and 53 per cent on Seatwave. These mark-ups are fairly consistent with the findings of the Leslie and Sorensen paper which suggest an average mark-up of 39 per cent, with more than 25 per cent of the tickets sold with mark-ups of over 65 per cent.22

Pricing systems used

Seatwave

A5.7 All tickets sold on Seatwave are fixed sales.

Viagogo

A5.8 When considering the mark-up figures calculated for Viagogo it should be noted that some of the selling prices included were for tickets on sale by auctions which had not yet finished.

A5.9 For the Reading Festival, of the 231 offers, 157 were fixed sales and 74 were auctions. Of the tickets offered for sale by auction, most had two days to go before the auction ended. It is therefore likely that some prices would have increased in those remaining days and the average secondary selling price and mark-up figures calculated above would therefore be an underestimate.

A5.10 Likewise, for the Leeds Festival, of the 132 offers, 76 were fixed sales and 56 were auctions. Of the tickets offered for auctions, most had five hours to go before the auction ended.

eBay

A5.11 Roughly two-thirds of sales on eBay were auctions and one-third fixed price sales.

Caveats

A5.12 It should be noted that the above exercise was only conducted once using a small selection of events and secondary selling platforms. To obtain a more accurate picture of the secondary ticket sales for the festivals the exercise would have to be completed several times at different intervals.

A5.13 It is not known what percentage of the tickets advertised were actually in the possession of the seller, and whether there were any instances of the same ticket being offered for sale on more than one platform.

22 See Appendix 3
A5.14 Apart from the auction prices listed, the prices quoted are the prices asked, and are not necessarily the same as those received (as some tickets may remain unsold, or sellers might be forced to lower their prices).